

## STEVENAGE BOROUGH COUNCIL

## CAPITAL GF - FINANCIAL SECURITY 2020/21 - 2024/25

Priority 1  
Priority 2  
Priority 3

Priority 4 Schemes to maintain operational efficiency  
Priority 5 Match funding schemes  
Priority 6 Financial efficiency

Ref No	Ranking (Av Score)	Priority (1-6) (see list)	Description of Growth Proposal	Capital in 2020/21	Capital in 2021/22	Capital in 2022/23	Capital in 2023/24	Capital in 2024/25	Reason for Spend	Consequence of delaying spend/alternative course of action
<b>ESSENTIAL BIDS (PRIORITY 3 H&amp;S)</b>										
<b>C1</b>	<b>N/A</b>	<b>3</b>	<b>Fairlands Valley Park</b> Dam Works	£25,000					Statutory requirement in order to comply with Reservoirs Act 1975, S.10 (3) c	Potential for enforcement action, and risk of flooding in the south of the town, should the dam fail.
<b>C10</b>	<b>N/A</b>	<b>3</b>	<b>Cavendish Depot</b> - Renovation/Yard Drainage	£90,000					Current drainage is failing and may compromise sites' waste permit to operate.	Inability to use waste site if infrastructure does not comply with the requirements for the waste permit.
<b>C18</b>	<b>N/A</b>	<b>3</b>	<b>Station ramp:</b> H&S Works: for example resurfacing steps/ramps and window strengthening works.	£40,000					To ensure continued use of the building is maintained. Includes £30,000 previously agreed from the Capital Strategy for resurfacing works.	Risk of closure of the ramp
<b>C25</b>	<b>N/A</b>	<b>3</b>	<b>MSCP:</b> H&S Works: for example staircase resurfacing			£20,000			H&S Works: such as staircase resurfacing.	May compromise use of Multi storey carpark
<b>C27</b>	<b>N/A</b>	<b>3</b>	<b>Daneshill:</b> 2019/20 H&S Works for example electrical works, emergency lighting, fire and air con works.	£15,000	£18,000				Includes identified risk assessment works and information from the most recent condition survey.	Risk of further deterioration leading to more extensive works (additional cost) or failure of the component giving rise to a possible health and safety issues.
<b>C29</b>	<b>N/A</b>	<b>3</b>	<b>Daneshill</b> H&S Works: for example emergency lighting, fire alarm and electrical works.	£45,000			£65,000		To ensure the health and safety of public and users of the building is maintained.	Failure of a component may giving rise to a health and safety issues. The 23/24 work is subject to bringing the hub forwards
	<b>N/A</b>	<b>3</b>	<b>Community Centres:</b> 2019/20 Backlog H&S Works: for example anti-slip to staircases, fire doors, and ventilation to heating systems at The Oval and Springfield House.	£12,850					To ensure the health and safety of public and users of the building is maintained. New items discovered during condition survey.	Risk of closure
<b>C34</b>	<b>N/A</b>	<b>3</b>	<b>Community Centres</b> H&S Works: for example DDA upgrades, staircase upgrades, replacement fire escape doors, and fire upgrade works at Bedwell, The Oval, St Nicholas, Springfield House, Timebridge, and Douglas Drive Day Centre.	£21,000	£33,500	£60,000			To ensure the health and safety of public and users of the building is maintained. Includes £30,000 agreed from Capital strategy to replace windows/doors at St Nicholas CC (21/22).	Risk of closure
<b>C40</b>	<b>N/A</b>	<b>3</b>	<b>Depots:</b> H&S Works: for example new lighting, fire suppression works, and railings replacement at Cavendish Road.	£290,000					To ensure the health and safety of public and users of the building is maintained.	Risk of closure
<b>C42</b>	<b>N/A</b>	<b>3</b>	<b>BTC</b> H&S Works: for example structural floor works, electrical and fire detection.	£100,000	£38,000				To ensure the health and safety of public and users of the building is maintained.	Risk of closure
<b>C44</b>	<b>N/A</b>	<b>3</b>	<b>BTC</b> 2019/20 H&S Works: for example lift repair, disabled alarm, electrical and fire detection works.	£30,000					To ensure the health and safety of public and users of the building is maintained.	Risk of closure
<b>C47</b>	<b>N/A</b>	<b>3</b>	<b>Bandley Hill Play Centre</b> - Fencing	£8,000					This could be a safeguarding and security issue, fencing requirement has been reviewed and reduced the estimated cost from the previous estimates	Temporary Heras fencing has now been in situ for two years and requires regular manual handling which should be avoided.
<b>C54</b>	<b>N/A</b>	<b>3</b>	<b>SALC and the Swim Centre</b> H&S Works: for example pipework replacement, electrical, fire detection, and disabled alarm works	£200,000	£280,000	£100,000			To ensure the health and safety of public and users of the building is maintained.	Risk of closure
<b>C15</b>	<b>N/A</b>	<b>3</b>	<b>Corey's Mill Lane</b> parking	£26,000					To provide additional pay & display parking capacity to meet excess demand from hospital visitors. Cost will be recovered from parking income.	More on-street congestion.

Ref No	Ranking (Av Score)	Priority (1-6) (see list)	Description of Growth Proposal	Capital in 2020/21	Capital in 2021/22	Capital in 2022/23	Capital in 2023/24	Capital in 2024/25	Reason for Spend	Consequence of delaying spend/alternative course of action
C56	N/A	3	<b>SALC, Swim Centre, and Fairlands Valley Sailing Centre</b> 2019/20 H&S Works: for example anti-slip staircase, pipework, emergency lighting, fire detection, electrical and mechanical works	£73,500					To ensure the health and safety of public and users of the building is maintained.	Risk of closure
REV43	N/A	3	<b>Energy Performance Survey</b> and proposed building works (on commercial properties)	£15,000	£15,000	£15,000	£15,000	£15,000	Under the current approved programme, £15kpa is included for survey works. However, the resulting testing and minor electrical works carried out are deminimus and therefore being charged to revenue as maintenance cost. In 2023/24 , due to legislation change there will be requirement to carry these out (including for Community Centres) and further capital bids may be required.	
C62	N/A	3	<b>Stevenage Arts &amp; Leisure</b> Estimated 20 electrical distribution boards to be replaced				£30,000		This is a proportion of the distribution board within the building that may need to be replaced, further investigation would be required.	Recommend phased replacement based on electrical surveys or known failures which should avoid any loss of service
C55	N/A	3	<b>Boat house</b> as essential H&S works for dry rot	£15,000					Risk of closure of building and cause disruption to sailing activities.	
C31	N/A	3	<b>Community Centres:</b> Planned Preventative Works: to replace boiler at Bedwell CC	£100,000					Risk of closure of building if the boiler fails	
<b>SUB-TOTAL OF ESSENTIAL BIDS (PRIORITY 3 H&amp;S)</b>				<b>£1,106,350</b>	<b>£384,500</b>	<b>£195,000</b>	<b>£110,000</b>	<b>£15,000</b>		
<b>REVIEWED PREVIOUSLY AGREED BIDS</b>				<b>Capital in 2020/21</b>	<b>Capital in 2021/22</b>	<b>Capital in 2022/23</b>	<b>Capital in 2023/24</b>	<b>Capital in 2024/25</b>		
C64	N/A	4	Allotment Maintenance System	£10,000					Allotment function is returning to the council following cessation of Community Group. System is required to issue licences and rental charges etc. S106 Funding is available for this scheme	Manual system will require additional administrative support resource.
C7	N/A	4	Welfare improvements at out based hubs	£10,000					Current facilities do not meet welfare requirements and additional welfare needs at hub for out-based workers following the ceasing of the yellow huts.	Time lost and additional fuel etc. if crews have to travel to Cavendish as the only SBC welfare facility.
C2-C9	N/A	4	Review of Fleet	£100,000	£249,000	£116,400	£705,000	£0	Replacement of various vehicles	Include hire costs, lost time and inefficiency.
<b>SUB-TOTAL OF REVIEWED BIDS</b>				<b>£120,000</b>	<b>£249,000</b>	<b>£116,400</b>	<b>£705,000</b>	<b>£0</b>		
<b>BIDS SCORED 1.5 - 2</b>				<b>Capital in 2020/21</b>	<b>Capital in 2021/22</b>	<b>Capital in 2022/23</b>	<b>Capital in 2023/24</b>	<b>Capital in 2024/25</b>		
C46	2.00	4	The SoSafe partnership have 8 mobile cameras, three of those cameras are 11 years old and are not really fit for purpose. Previously there has never been a plan for replacement of the cameras and although initially the outlay is quite high this will drop down in 2021/22	£25,000	£5,000	£5,000	£5,000	£5,000	To be able to use mobile CCTV for monitoring purposes in hotspot areas of the town, help keep victims of crime and ASB safe and to ask for a deterrent. 5 new cameras then 1 per year rolling programme	Mobile cameras that are old and not working to their original capability which means they are not fit for purpose.
C11	1.83	4	Waste Receptacles	£15,000					Purchase of waste and recycling containers to supply new households and provide stock for replacement/additional container requests. Purchases needed every year, but people will now have to pay for replacements after 1 year. This is in addition to the revenue budget that the service already has for replacement	Inability to provide new households with waste and recycling containers and/or replace containers that have been lost or damaged.
C12	1.83	2	Trade Waste Containers	£20,000	£20,000	£20,000	£20,000		Container supply to allow the expansion of the council's trade waste business - it is making money, but this could be improved.	Inability to expand trade waste services and yield greater income.
C13	1.83	4	Green Space Access Infrastructure	£0	£148,000	£153,000	£128,000	£128,000	There is no formal programme of resurfacing of parks footpaths, car parks and access roads. We currently rely on ad hoc works being undertaken (via revenue budgets) when we become aware of H&S concerns. However, a technical inspection of our parks access infrastructure, in 2017) indicates that our parks access infrastructure is deteriorating, and we can no longer rely on ad hoc patching repairs, funded from revenue.	There has not been a regular programme of surfacing to the parks access infrastructure for many years. Existing surfaces are beginning to fail. The longer it is left the more expensive the job will become - spend to save.
C39	1.83	4	<b>Depots:</b> Planned Preventative Works: For example door and boiler replacements, reroofing, and air conditioning works at St Nicholas Grounds Enclosure, Shephalbury Storage, and Cavendish Road.	£30,000	£475,000	£25,000			Works necessary to ensure that the building remains watertight, secure, operational and is fit for purpose. Includes £500,000 previously agreed in the Capital Strategy for Reroofing at Cavendish Road. 20/21 includes £25K for essential repairs and £5K gutter lining	Risk of the need to close part or all of the building, leading to operational disruption and additional remedial costs and loss of income.

Ref No	Ranking (Av Score)	Priority (1-6) (see list)	Description of Growth Proposal	Capital in 2020/21	Capital in 2021/22	Capital in 2022/23	Capital in 2023/24	Capital in 2024/25	Reason for Spend	Consequence of delaying spend/alternative course of action
C43	1.83	4	BTC Planned Preventative Works: for example roofing, shutter, replacement lift, external works, ventilation/air con works.	£256,000	£6,000	£172,000	£92,000	£60,000	Works necessary to ensure that the building remains watertight, secure, operational and is fit for purpose. Roofing works need to be done as it is currently leaking.	Risk of the need to close part or all of the building, leading to operational disruption and additional remedial costs and loss of income.
C49	1.83	4	Stevenage Arts & Leisure Water leak on to ground floor and into Bowls Hall	£30,000					It is suspected that the leak source is from the patio area on the 1st floor, this issue needs to be investigated and resolved to avoid costly internal damage (leak could damage new flooring that is planned to be put down).	The consequences of not resolving this could result in internal structural and fittings damage to SALC also claims by the contractor to SBC or SBC insurance
C50	1.83	4	Fairlands Valley Park Sailing Centre - Boathouse	£12,000					The Boathouse has a rising damp problem that is adversely affecting the building and stock. The issue wasn't apparent when was just used to store boats	The rising damp is damaging the integrity of the building, cycle stock and retail goods, it is also an unhealthy environment for staff to work in.
C17	1.67	4	Parking Restrictions	£25,000	£25,000	£25,000	£25,000	£25,000	To provide for the forward programme of new parking restrictions including cost of signs and lines and staff time	Required to meet the Council's Parking Enforcement objectives
C60	1.60	4	Stevenage Swimming Centre Pool circulation pumps					£15,000	The circulation pumps would have come to the end of their useful life	Main Pool pumps are 1/3 duty (e.g. 3 of 4) and teaching pool 100% (e.g. 1 of 2) it is unlikely that all pumps would fail at the same time therefore unlikely that the pools would require closure and could continue with existing pumps on the proviso that that there is a phased pump replacement.
C61	1.60	4	Stevenage Swimming Centre Electrical distribution boards				£25,000		Recommended date for replacement but could still be compliant	Recommend phased replacement based on electrical surveys or known failures which should avoid any loss of service
C14	1.50	4	Workplace Travel Plan (WTP)	£15,000	£15,000	£15,000	£15,000	£15,000	To implement projects identified in the WTP to support the Council's Climate Change agenda.	Failure to meet targets for transport modal shift
C16	1.50	4	Hard standings	£50,000	£50,000	£50,000	£50,000	£50,000	To replace areas of parking hardstand which have reached the end of their design life and are beyond economic repair.	Increased risk of trip insurance claims
C48	1.50	1	SLL Leisure management contract- end of contract capital provision.			£150,000			Planning for end of contract. It is likely that SBC may have some liabilities in relation to the conditions of the buildings, primarily to improve the facilities to make them more attractive to the market. Spend would be required to ensure that income opportunities are maximised for any potential bidding contractor. SBC is intending to build a new wet and dry leisure facility and a new or refurbished theatre, however some spend will still be required for Fairlands Valley Park Sailing Centre and Stevenage Golf Centre plus it appears that the new leisure centre will not be built prior to the end of the contract term. £150k is early estimate.	Failure to present buildings in a fit for purpose state will have a very negative effect on potential bidders for the Leisure Management contract and will therefore either be costed into the bids or claims could be made against the council to either rectify the issues or for loss of income/increased expenditure.
SUB-TOTAL OF BIDS SCORED 1.5-2				£478,000	£744,000	£615,000	£360,000	£298,000		
SUB-TOTAL OF RECOMMENDED BIDS				£1,704,350	£1,377,500	£926,400	£1,175,000	£313,000		